## Wessex Volleyball Development plan 2019/20 April 2020 Review

Objective	Action	Timescale	Personnel	Success criteria	Progress review	Supporting commentary
The recruitment and retention of junior players	Develop school links.  Increase competitive playing opportunities.  Proactively promote additional opportunities outside Wessex Volleyball Club.  Deliver high quality Diploma in Sporting Excellence to identified players.	October 2019 to publish draft playing and competition schedule.  To build up the schedule throughout the season.	Team coaches Club secretary	Junior membership will have increased.  Match playing opportunities will have increased since last season.  Feedback from players indicates satisfaction and enjoyment.		Unlikely to be u18 boys next year.  Will investigate shared teams with other clubs.  Junior girls teams are thriving.  DISE is being delivered.
Increase the number of qualified coaches	Fund coaching qualifications.  Investigate a remuneration package for coaches.  Develop a shared philosophy of coaching across the club.	September 2019  Remuneration proposal ready for January 2020  Coaching clinic to be held in November 2019.	Chair	The number of coaches within the club has increased.  The quality of coaching is distributed across the club.  Improved performance outcomes for teams.		5 new coaches have been trained since September.  The potential for a Head Coach is being considered.
Provide opportunities for sitting volleyball	Liaise with specialist schools and groups.  Recruit a specialist coach.	Sessions to start in January 2020. Number of sessions to be confirmed.	Head Coach	Volleyball is accessible to wider participants.  Viable attendance at sessions.  Increased membership.		
Finances must be audited annually and monitored	Finances to be a standing agenda item.	May 2020	Treasurer	The club is able to meet all its commitments.  A positive annual audit.		The club meets all its statutory obligations.

throughout the season	The Board will agree expenditure above a certain threshold.  Teams have the right to manage their own finances but feedback expenditure to the Board.  This right can be devolved through the Board.  All costs must be transparent and published in advance.  Each phase has the right to fund raise/ seek individual sponsors.  Benchmark value for money against other clubs and different sports to provide clarity for members and ensure best value.			Additional funds have come into the club. Membership benefits have increased.		
The club will be financially viable	Produce a financial policy.  Annual audit.  Financial review at each Board meeting.  Investigate sponsorship.  Proactively fundraise and apply for grants.	September 2019	Treasurer	The club is financially viable and in a financial position to meet its key performance targets.		The club is financially viable.  Now needs to proactively explore grant funding.

The Board will represent all phases of the club	Each phase will have a representative on the Board, this could be a player or a parent/carer.  Elect Board members each year.	August 2020	Chair	Members are empowered through the Board to shape the future direction of the club.		The Board represents the majority of its members but more members are welcome.
The Board must meet at least 4 times a year, with the ability to call additional meetings as required	Calendar of meetings to be publishes at the start of every year. Standing agenda items correspond to the volleyball year.  Minutes to be published and available to all members.  Each phase has a right to add an agenda item. Each phase member must collaborate with their members to ensure they represent their views at the Board meetings.	September 2019		Meetings are held, Minutes are published, Communication is improved.		The Board is meeting regularly and more than 4 times a year.
Membership advantages	Produce a document outlining the advantages of belonging to a successful club.  Welcome university foreign students. Advertise at language schools.	August 2020	Chair/Marketing team	Increased membership.  Wide and varied membership demographic.  Performance pathways for juniors will be established.  More unified club.		Plans have stopped due to current circumstances but actions are ready to be taken when possible.  Members have received a written update from the Chair and this is planned to be

						repeated regularly.
Quality assurance	The Board must be aware of the quality of any provision within the club.  QA must include feedback on the quality of coaching at each phase.  Player satisfaction feedback through focus group or questionnaire.  Feedback used to understand how to keep improving and raising standards.	March/April 2020	Head Coach Chair Captains	There will be clear lines of communication between members and Board.  Responses feed directly into the next development plan.  All suggestions are debated and responses produced.		Plans were in place for March.  Considering an online questionnaire to gain feedback from members.
Targets/KPIs to be produced at the start of each season	Taking into account player/team potential-clear but realistic performance outcomes should be identified for each phase of the club.  Subcommittee of performance analysts to be established.  Long term plans reflect the ambition of the whole club.  Annual evaluation to be completed.	September 2019	Head Coach.	Clarification of expectations.  Annual analysis of performance.  Closer monitoring of the long term performance trajectory of the whole club.		Will make this a three year objective.  Work will start in September 2020.

Safeguarding profile to be raised	Safe guarding officer appointed. Clear role description.  Safeguarding is a Standing agenda item.  Published policy documents to be available to all members.  Pictures of Designated Safeguarding Leads to be up at each training session.  Safeguarding training sessions are held regularly.  All members of the Board	September 2019	Chair Club Safeguarding Lead.	Safeguarding has a high profile throughout the club.  Children are safe and families reassured.  All coaches/managers are trained.		Safeguarding is effective at the club, all statutory actions have been taken.  Further opportunities for online training to be rolled out next year.  The Club will aim to be outstanding in this area.
Competitions and festivals held regularly	have undertaken safeguarding training.  Increase the opportunities for players to compete.  Introduce new players to the game.  Attract Foreign visitors/members.  Stage regional and national events.	January 2020	Head Coach	Volleyball is introduced to a wider cohort of young players.  Players maintain their involvement in the game. Increased club membership.  Over time senior squads have a wider pool of potential players.		Some junior competitions have been held.  Extensive plans had been made for junior beach volleyball, this will now be carried forward to next year.  The club has hosted national competitions.

Publicity and	Website.	January 2020	Chair	Press release for end of	This is an area
marketing	Facebook.		Marketing manager	season, will also act as	that has not been
				recruitment strategy.	taken forward this
	Press releases for all				year.
	matches.			Sponsorships	
				established.	Membership
	Internal communications				support with this
	<ul> <li>possible newsletter.</li> </ul>			Future partnerships	objective is
	Sponsorship			and club identity	welcome.
	opportunities to be			confirmed.	
	explored.				
				The club is better	
	University partnership to			known nationally and	
	be clarified.			locally.	
				Membership and	
				player recruitment	
				increases.	